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Which are the core features of contemporary cities?

# Complexity

## **Diversity**

## Uncertainty



## Intelligence





A complex system is characterized by:

- 1) A high number of elements
- 2) A large variety of interrelations among elements
- 3) Subject to non-linear dynamics
- 4) Capable of self-organizing as a response to context changes

#### To approach urban complexity we need a holistic vision



Urban diversity is generated by:

- 1) Diverse functions: economic specialization, sociodemographic structure, spatial fabric
- 2) Diverse stakeholders: supramunicipal stakeholders, local actors and citizens

To approach urban diversity we need governance models



Urban uncertainty is caused by:

- 1) Multiple changes that affect cities, some of them unforeseeable
- 2) Cities' operating context is subject to strong and continuous dynamics
- 3) Cities' evolution processes do not longer depend on manageable local forces

#### To approach urban uncertainty we need foresight tools

![](_page_6_Picture_1.jpeg)

![](_page_6_Picture_2.jpeg)

In order to prosper and thrive in a complex and uncertain world, contemporary cities need large doses of intelligence

We understand intelligence as the capability of urban stakeholders to use effectively and efficiently new technologies for managing city operations and for making well informed policy decisions

#### To approach urban intelligence we need smart initiatives

## **Urban features retrofit**

![](_page_7_Figure_1.jpeg)

How to approach these urban features in a friendlier way?

![](_page_9_Figure_0.jpeg)

Can we apply the new approach to explain urban realities?

#### The real estate bubble (2000-2008)

![](_page_11_Picture_1.jpeg)

![](_page_12_Figure_0.jpeg)

## The urban crisis (2009-2014)

![](_page_13_Picture_1.jpeg)

![](_page_14_Figure_0.jpeg)

### Desired vision for Spanish cities in 2030

This vision was guided by five driving principles:

- create an equitable and cohesive social fabric
- develop an innovative, competitive and resilient economic base
- preserve a healthy and sustainable environment
- establish a collaborative and transparent governance system
- build a compact and sustainable urban fabric

![](_page_16_Figure_0.jpeg)

### Hard vision for Spanish smart cities in 2030

![](_page_17_Picture_1.jpeg)

#### Soft vision for Spanish smart cities in 2030

![](_page_18_Picture_1.jpeg)

![](_page_19_Figure_0.jpeg)

## Main findings of the proposed approach

#### CONTRIBUTIONS

- Systemic approach and foresight work well together
- Improved insight into the relational complexities of cities
  - User friendly systemic approach for decision makers
- Foresight is welcomed by strategic planners
- Foresight can improve a city's governance

#### LIMITATIONS

- Conceptual framework
  needs to be applied in real
  cities
- Missing detailed analysis of complex urban relations
- Plug in quantitative models
  to enrich the approach
  - More work to be done to improve stakeholders' involvement

What are the academic outcomes of this approach?

- a) Publications in scientific journals
  - Cities (2018)
  - Journal of Urban Technology (2016)
  - Foresight (2016)
  - Economía Industrial (2015)
- b) International congresses
- c) Doctoral dissertations
- d) Master's courses
  - Planificación estratégica de ciudades
  - Ciudad y nuevas tecnologías
  - Curso MOOC sobre ciudades inteligentes
- e) Technical Studies
  - Ciudades y Ciudadanos en 2033

What are the next steps to push forward research?

- Validate the friendliness of the approach as a collaborative tool in planning processes
- Illustrate the impact of complex urban operational processes and unexpected change factors into the urban system
- Identify cause-effect relationships among subsystems
  - Determine the role of stakeholders in the system's dynamics
    - Establish sets of indicators for each subsystem
      - Plug-in quantitative models

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![](_page_25_Picture_1.jpeg)

![](_page_25_Picture_2.jpeg)